



# COVID-19 Impact: Our Ongoing Journey

This meeting will be recorded and will be available at [www.fmda.org/journalclub.php](http://www.fmda.org/journalclub.php)



# FMDA Journal Club

October 7, 2020

Diane Sanders-Cepeda, DO, CMD – Host

# Agenda

- COVID-19 State of the State
- Updates, Guidance, and Recommendations
- Our Journey
- Open Discussion

COVID-19 Dashboard by the Center for Systems Science and Engineering (CSSE) at Johns Hopkins University (JHU)



Global Cases

7,501,869

Cases by Country/Region/Sovereignty

7,501,869	US
6,757,131	India
4,969,141	Brazil
1,242,258	Russia
869,808	Colombia
829,999	Peru
825,410	Spain
824,468	Argentina
794,608	Mexico
683,242	South Africa
675,736	France
532,787	United Kingdom
483,844	Iran
473,306	Chile

Admin0 Admin1 Admin2

Last Updated at (M/D/YYYY)

10/7/2020, 7:24 AM



Cumulative Cases Active Cases Incidence Rate Case-Fatality Ratio Testing Rate

188  
countries/regions

Lancet Inf Dis Article: [Here](#). Mobile Version: [Here](#). Data sources: [Full list](#). Downloadable database: [GitHub](#), [Feature Layer](#).  
Lead by JHU CSSE. Technical Support: [Esri Living Atlas team](#) and [JHU APL](#). Financial Support: [JHU](#), [NSF](#), [Bloomberg Philanthropies](#) and [Stavros Niarchos Foundation](#). Resource support: [Slack](#), [Github](#) and [AWS](#).

Global Deaths

210,918

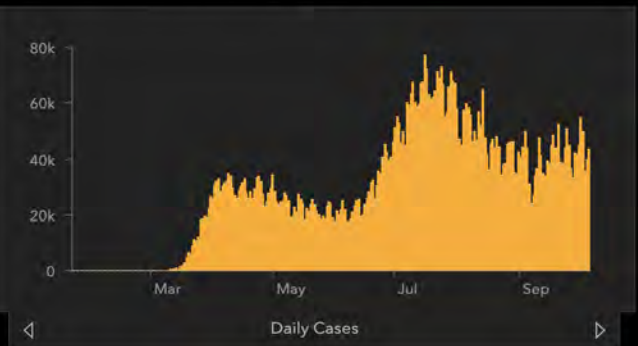
210,918 deaths  
US

US State Level  
Deaths, Recovered

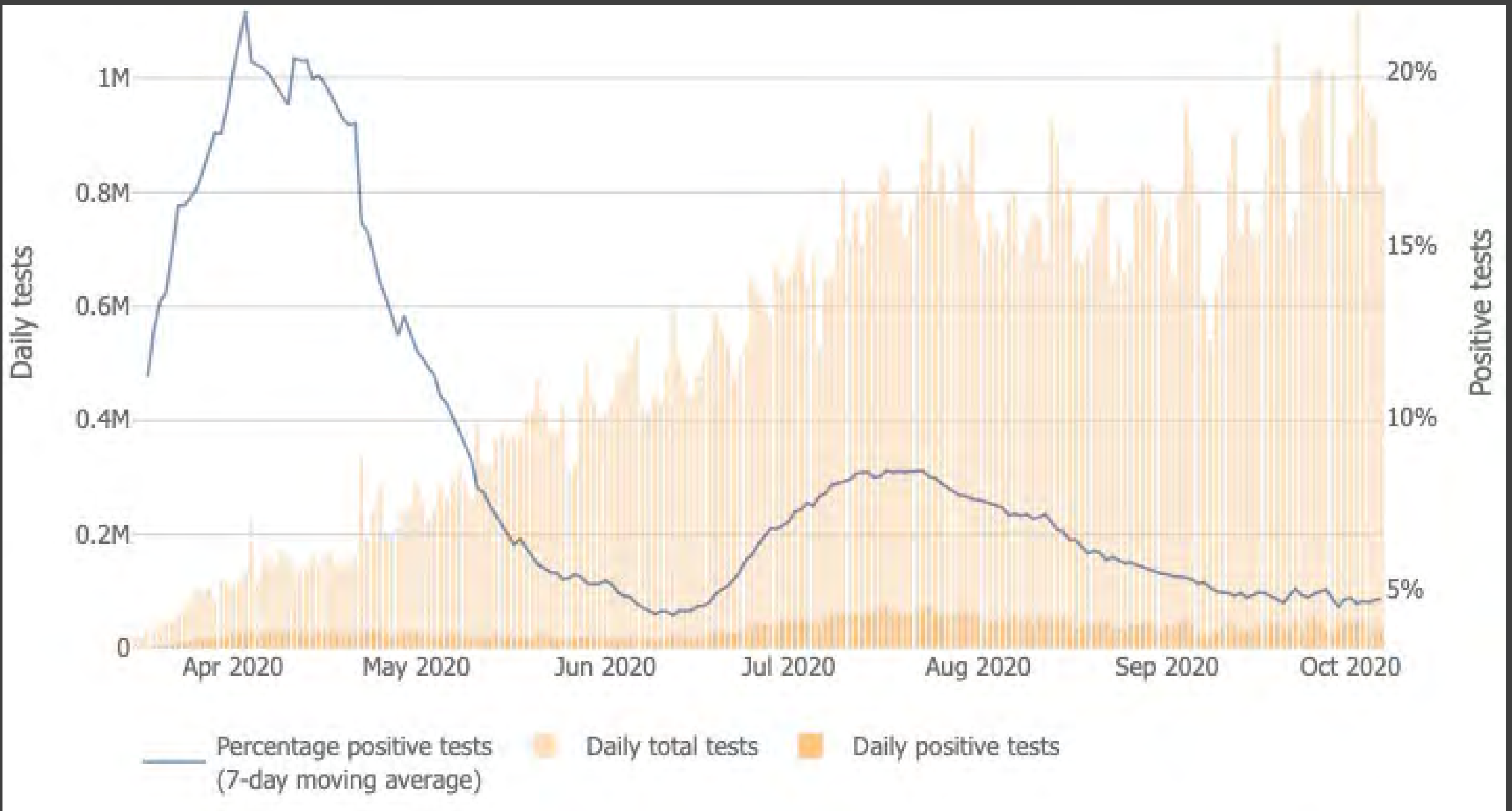
33,219 deaths, 77,192 recovered	New York US
16,528 deaths, 687,277 recovered	Texas US
16,266 deaths, recovered	California US
16,147 deaths, 35,102 recovered	New Jersey US
14,767 deaths, recovered	Florida US

Global Deaths

US Deaths, Recovered



Daily Cases









# Total Cases

# 722,707

Cumulative Data for Florida Residents:

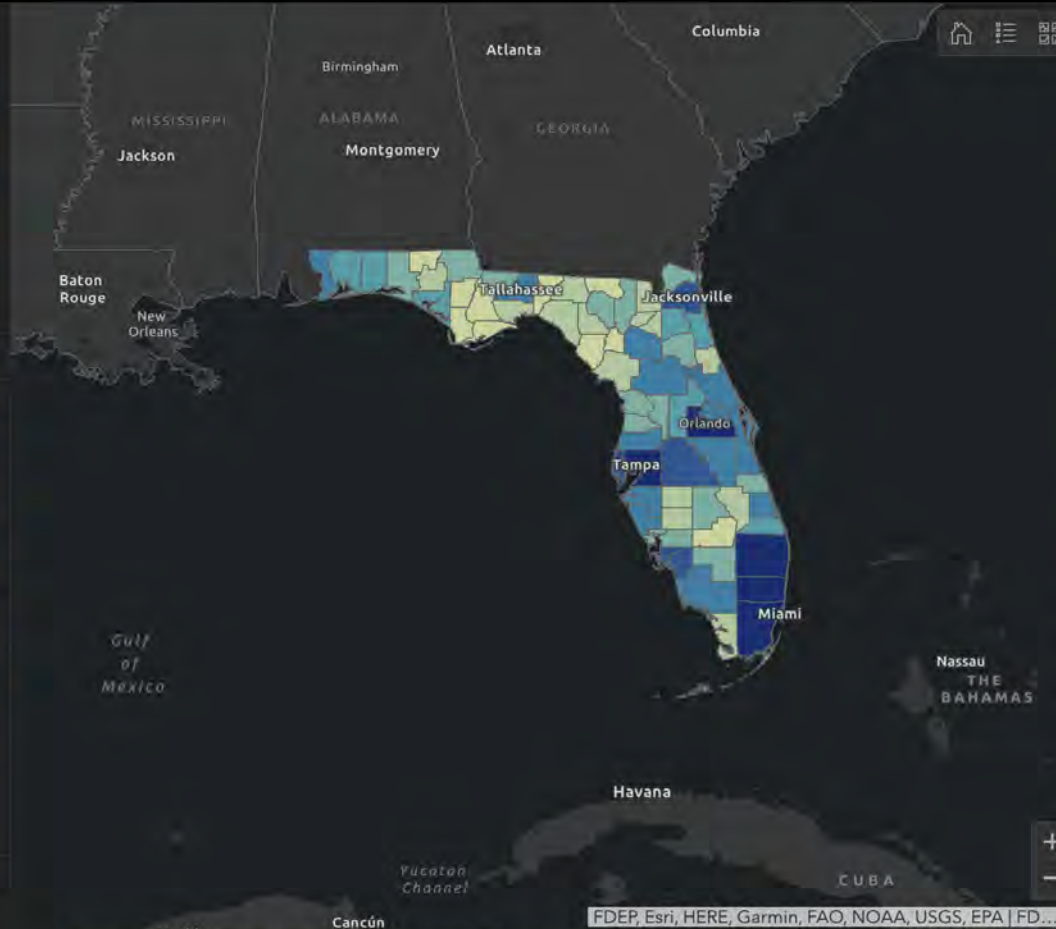
# Positive Residents

# 713,902

# Resident Hospitalizations

# 45,259

Florida Resident Deaths	Non-Resident Deaths
<h1>14,904</h1>	<h1>180</h1>



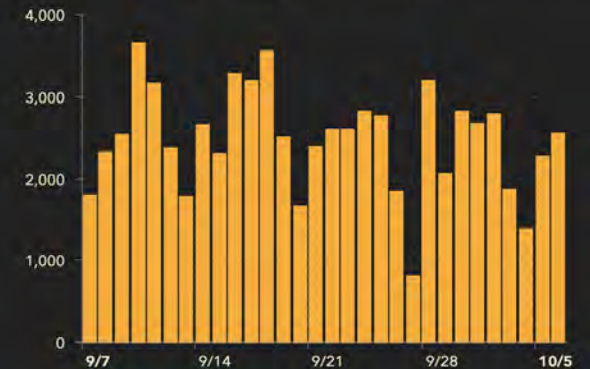
Comparison of counties is not possible because case data are not adjusted by population.

Data is updated every day at approximately 11 A.M. ET.

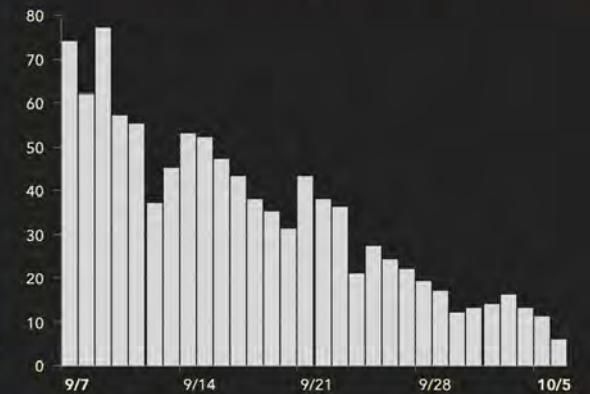
[Click here to access and download data](#)

### Recent Data for Florida Residents (Last 30 Days):

#### New Cases of Residents by Day



#### Resident Deaths by Date of Death



The Deaths by Day chart shows the total number of Florida residents with confirmed COVID-19 that died on each calendar day (12:00 AM - 11:59 PM). Death data often has significant delays in reporting, so data within the past two weeks will be updated

# Current Situation in Florida

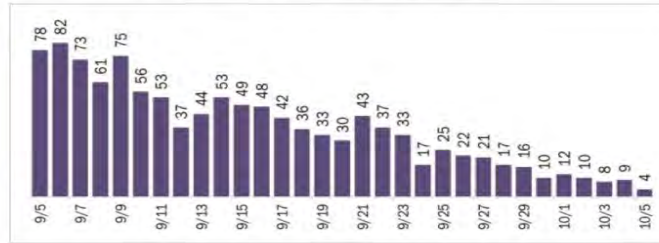
as of 9:25 am EDT, Tue. Oct. 06, 2020

### New Cases by Day



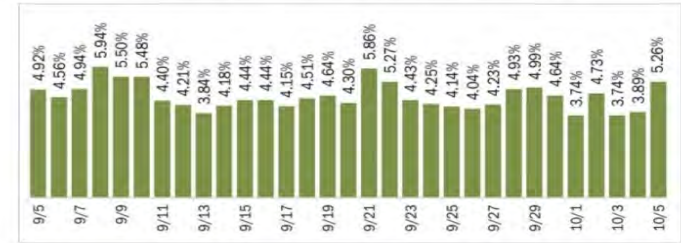
[Click to View Larger](#)

### Death by Date of Death



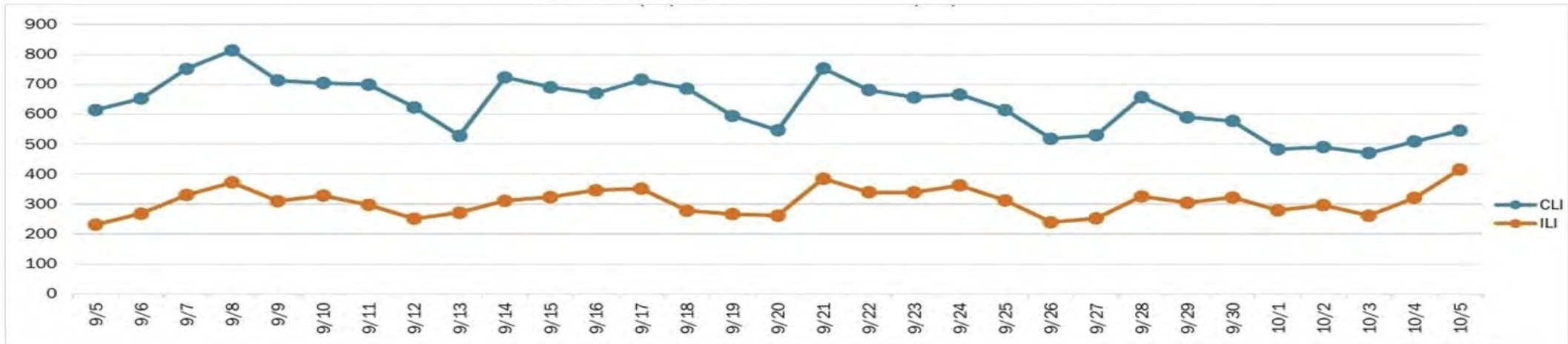
[Click to View Larger](#)

### New Case Positivity Rate



[Click to View Larger](#)

### Influenza-like illness (ILI) and COVID-like illness (CLI) ED and FSED visits



[Click to View Larger](#)



# COVID in LTC

Last Updated: 10/6/2020 4:58:25 PM

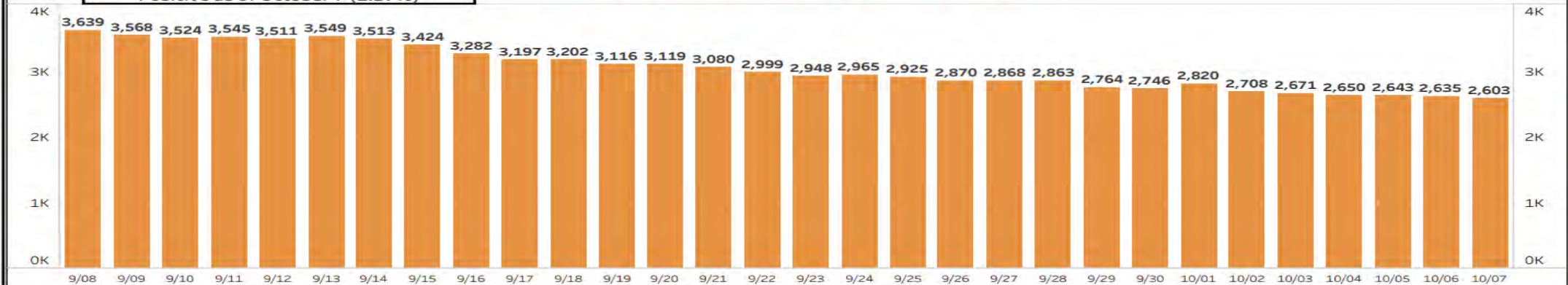
1,071 of 138,537 Total Residents  
Positive as of October 7 (0.77%)

## COVID Positive Residents (SNF & ALF)



2,603 of 189,832 Total Staff  
Positive as of October 7 (1.37%)

## COVID Positive Staff (SNF & ALF)



Data from AHCA ESS (Emergency Status System)

COVID positive residents and staff in Intermediate Care Facilities are not included in the bar chart totals. The data presented are reported by individual facilities and reporting errors may occur.



# Updates, Guidance, and Recommendations



GUIDANCE DOCUMENT

# Emergency Use Authorization for Vaccines to Prevent COVID-19

*Guidance for Industry*

OCTOBER 2020

[Download the Final Guidance Document](#)

Final

# **COVID-19: Considerations, Strategies, and Resources for Crisis Standards of Care in Post-Acute and Long-Term Care (PALTC) Facilities**



*COVID-19 Healthcare Resilience Working Group*



### Sample Continuum of Care

The table below illustrates how facility operations and delivery of care and management services might shift under different care standards. It is not intended to be prescriptive; rather, it is meant to demonstrate how conventional, contingency, and crisis might manifest in practice.

	Conventional	Contingency	Crisis
<b>Standard of Care</b>	<ul style="list-style-type: none"> <li>• Normal or usual care and services provided.               <ul style="list-style-type: none"> <li>○ Care delivered based upon the resident’s wishes, as outlined in the plan of care</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Functionally equivalent care, but may be delayed or adapted</li> </ul>	<ul style="list-style-type: none"> <li>• Crisis care</li> </ul>
<b>Space</b>	<ul style="list-style-type: none"> <li>• Census is stable</li> <li>• Facility has enough space to quarantine new admits/readmits and isolate infected residents</li> </ul>	<ul style="list-style-type: none"> <li>• Census change variant—potential growth from increasing hospital admissions; potential declines for transfers to area hospitals</li> <li>• Number of residents/patients with COVID-19 requires some contingency actions (e.g., more extensive within- or cross-facility transfers)</li> </ul>	<ul style="list-style-type: none"> <li>• Census declines as residents with acute care needs are transferred, and new admissions and readmissions are deferred</li> <li>• Large number of residents with confirmed or suspected COVID-19 requires:               <ul style="list-style-type: none"> <li>○ use of non-certified beds or other spaces within the facility (e.g., communal dining areas), and/or</li> <li>○ transfers to non-certified alternative care sites (ACS) within the community</li> </ul> </li> </ul>
<b>Staff</b>	<ul style="list-style-type: none"> <li>• Staffing ratios based on the resident assessment and care plan, as well as any state requirements</li> </ul>	<ul style="list-style-type: none"> <li>• Extended shifts, additional shifts, and/or change in allocation of staff</li> </ul>	<ul style="list-style-type: none"> <li>• Unable to meet registered nurse coverage regulations;</li> <li>• Significant change in certified nursing aide and nurse to resident ratios; and/or</li> <li>• Utilization of ancillary staff in supportive caregiving roles</li> </ul>
<b>Supplies</b>	<ul style="list-style-type: none"> <li>• Normal par levels of all supplies with access to supplies that are provided by off-site vendors</li> </ul>	<ul style="list-style-type: none"> <li>• Conservation, adaptation, substitution, and extended use strategies in place for certain supplies, in accordance with national <a href="#">recommendations</a></li> </ul>	<ul style="list-style-type: none"> <li>• Additional optimization strategies adopted, including               <ul style="list-style-type: none"> <li>○ rationing select supplies and services;</li> <li>○ using non-standard supplies<sup>9</sup>; and</li> <li>○ decontaminating and/or reusing PPE</li> </ul> </li> </ul>



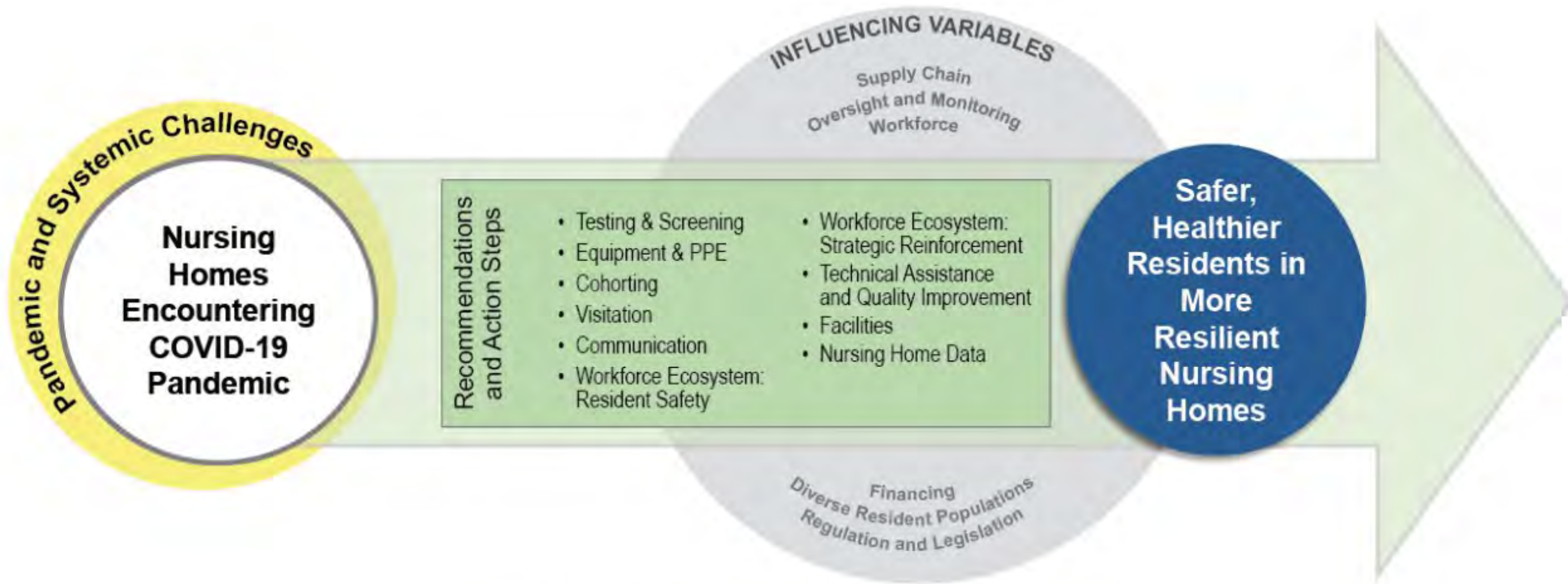


Figure 2. Commission Recommendation Framework

Coronavirus Commission Safety and Quality in Nursing Home  
Final Report – September 2020

# Key Takeaways

The Commission put forward 9 themes and 27 principal recommendations.

- **Immediate and near-term actions by CMS (through policy or regulations, alone and with others) are necessary.** The Commission and the public alike call on CMS to continue advocating on behalf of beneficiaries based on the following principles.
  - **Residents and families must be able to connect in meaningful ways** to ensure the physical and mental well-being of the resident and to protect against neglect and abuse. To achieve positive outcomes, CMS must ensure nursing homes address this need and residents' other conditions while prioritizing rigorous infection control.
  - **Nursing home staff must be kept safe and treated with respect in the workplace**, which requires access to the right training and equipment, along with **compensation** that recognizes the risks they take, their dedication to resident safety, and the quality of the care they deliver.
  - **Nursing home management and staff can be more effective if provided with streamlined communications, reporting capabilities, and access to funds** that will support myriad additional costs, and can reduce the trauma of some emergency measures by communicating policies in advance and providing advance notice when activated.
- **CMS should work with its partners to identify funding** sufficient to fully pay for each implemented recommendation.
- **CMS must begin now to take steps to solve longer-standing, systemic issues illuminated by the pandemic.** A systems focus on long-term care financing and accountability, facility design, workforce, governance/management, technology, and data will help ensure future nursing home safety and quality. The final report will present this discussion.

# Principal Recommendations (1/3)

## Theme 1: Securing Testing & Screening Capabilities (slides 10 – 11)

- With federal, state, local, territorial, and tribal (SLTT) partners, **immediately develop and execute a national strategy for testing and delivering rapid turnaround of results** (i.e., results in less than 24 hours) in nursing homes, in combination with CDC recommended screening protocols. Allow nursing homes to tailor the strategy in partnership with federal and SLTT authorities.

## Theme 2: Increasing PPE Supply and Use (slides 12 – 13)

- **Take responsibility for a collaborative process** with federal and SLTT partners to ensure nursing homes can procure and sustain a three-month supply of high-quality supplies of **Personal Protective Equipment (PPE) and essential equipment**.
- Work with federal partners, including CDC and FDA, to **create specific guidance on the use, decontamination, and reuse of PPE and essential equipment**.
- Collaborate with federal and SLTT partners to **provide guidance on training to all staff on proper use of PPE and equipment**.

## Theme 3: Rethinking Cohorting Practices (slides 14 – 15)

- Update cohorting guidance to **balance resident and staff psychological safety and well-being with infection prevention and control**.
- Update cohorting guidance to **address differences in nursing home resources for cohorting**.

## Theme 4: Prioritizing Visitation Activities (slides 16 – 19)

- Emphasize that visitation is a vital resident right. Update and **release consolidated, evidence-based guidance on safely increasing controlled, in-person visitation prior to Phase 3 reopening**.
- Update and **release consolidated, evidence-based guidance on effectively planning for and implementing virtual visitation tools and techniques**.
- **Provide resources to help nursing homes assess and improve the mental health and psychosocial well-being of residents** during and after the pandemic.
- Assess, streamline, and **increase the accessibility of COVID-19-related directives, guidance, and resources on visitation** into a single source.

# Principal Recommendations (2/3)

## Theme 5: Supporting Nursing Home Communications with Residents and Families (slide 20)

- Increase specificity and expand breadth of guidance on communications between nursing homes, residents, and families.

## Theme 6: Strengthening the Workforce Ecosystem (slides 21 – 27)

- Address nursing home **workforce hazard pay**; assess and leverage emergency nursing home **surge support** options; and **emphasize minimum care standards**.
- Issue guidance for **on-the-job certified nursing assistant (CNA) training, testing, and licensure**; track all CNAs via a **central registry**; and **catalyze interest in the CNA profession** through diverse recruitment vehicles.
- Provide guidance **grounded in maximizing equity and preventing employee burnout that allows nursing home workforce members to continue to work in multiple nursing homes** while adhering to infection prevention and control practices.
- Require a **Registered Nurse (RN) to be present around-the-clock** in a nursing home when 10% or more of residents test positive for COVID-19.
- Identify and immediately leverage **certified infection preventionists** who can support nursing homes' infection prevention needs.
- Professionalize **infection prevention positions in nursing homes** by updating regulations at 42 CFR § 483.80 so more fully qualified infection preventionists are available to serve in nursing homes.
- Require nursing homes to **employ infection preventionist(s) with specific educator duties** (1.0FTE < 30 resident beds; 2.0FTE > 30 resident beds).
- Convene a **Long-Term Care (LTC) Workforce Commission and/or Advisory Board** to assess, advise on, and provide **independent oversight for modernization of workforce ecosystem**. (M)
- **Work with** federal, state, local, public, private, and academic **partners to catalyze overhaul of workforce ecosystem**.

# Principal Recommendations (3/3)

## Theme 7: Catalyzing Technical Assistance and Quality Improvement (slide 28)

- Identify and **work to achieve funding mechanisms for – or reprioritize activities of – technical assistance and other contractors to increase the availability of collaborative, on-site, data-driven support** prior to, during, and after a COVID-19 outbreak.

## Theme 8: Enhancing Facility Design (slides 29 – 30)

- **Identify and share with nursing homes short-term facility design enhancements** to address immediate pandemic-related risks that can be implemented at minimal cost.
- **Establish a collaborative national forum** to identify and share best practices and recommendations; **facilitate real-time learning** on how to best use existing physical spaces.
- Collaboratively establish long-term priorities and seek appropriate funding streams for **nursing homes to redesign and/or strengthen facilities against infectious diseases.**

## Theme 9: Making Data More Actionable (slides 31 – 33)

- **Improve COVID-19 data element standardization and data collection** while **identifying specific actions that CMS and federal partners will take in response** to changes in key COVID-19 data indicators based on data reported by nursing homes.
- Develop a **single, bidirectional application to serve as a central interface** for nursing home **data collection and information dissemination that includes essential COVID-19 guidance, statistics, and outcomes.**
- **Enhance health information technology (HIT) interoperability** to facilitate better communication, improve quality measurement standards, and **coordinate integration of nursing home data with data from other health organizations.**



# Journeying Through the Pandemic

Sharing Our Stories

# My Personal Story

1. Telehealth and 911
2. COVID and Group Home Collision
3. Dealing with Disparity

A close-up, shallow depth-of-field photograph of a desk. In the foreground, an open notebook with a black pen resting on it is the primary focus. The notebook's pages show some faint, illegible text and numbers. To the right of the notebook, a stack of papers or a calculator is visible but out of focus. Further right, the corner of a silver smartphone is partially visible. The background is a light-colored, slightly blurred surface, possibly a desk or table. The overall lighting is soft and natural, creating a professional and organized atmosphere.

# Open Discussion

# Questions & Comments

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THE FLORIDA SOCIETY  
FOR POST-ACUTE AND  
LONG-TERM  
CARE MEDICINE

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